

Lessons Learned: Building a Thriving Research Ecosystem - Family Medicine Academic Department

Research Directors and Chairs



Objectives

Explore how *Ecosystem*, *Culture and your Department's Goals for Research* can combine to make research thrive in your department.



Overview

- 1. Value of Primary Care research
- 2. Aligning with institutional priorities
- 3. Integrating research with practice & education
- 4. Cultivating research culture
- 5. Capacity-building & engagement
- 6. Training & mentorship
- 7. Promoting research culture
- 8. Advancing to the next level



The Value of Primary Care Research to Family Medicine & the Research Enterprise

- Strengthens patient care & informs health policy
- Enhances institutional reputation
- Leverage Practice-Based Research Networks (PBRNs)
- Embraces implementation science & health equity research
- Closes the research-practice gap
- Boosts institutional impact through funding & visibility





Aligning Research with Institutional Priorities

- Integrate research into mission statements
 - Must align with institution's
- Engage leadership: Dean, university and health system executives
- Expand opportunities through collaboration
 - Other departments
 - Research centers
 - Hospitals / health systems
- Address policy barriers to reward research



Integrating Research with Practice & Education

- Recognize varying faculty engagement levels
- Embrace broad definitions of scholarship
 - "Traditional" academic work
 - o QI
 - Practice-based studies
 - Applied research
- Frame research as professional growth
- Foster collaboration (MDs, PhDs, clinicians)
- Embed research in GME & UME training



Cultivating a Research Ecosystem & Culture

- Make research part of department's core identity
- Value all forms of scholarship
- Recruit strategically: experience + enthusiasm
 - Mix of experienced and early career faculty
- Define leadership roles (e.g., Vice Chair of Research)
- Prioritize mentorship
- Celebrate achievements



Capacity Building & Engagement

- Fear of research is real
- Lower barriers to entry (start with QI projects)
- Build supportive infrastructure
- Offer structured training & fellowships
- Promote interdisciplinary collaboration
- Diversify funding sources



The Role of Training & Mentorship

- Clearly define who can and should engage in research
- Provide structured mentorship
 - Study design
 - Grant writing
 - Publication
- Build research competencies through training
 - Literature review
 - Study design
 - Dissemination
- Encourage team-based approaches
- Guarantee protected research time



Promoting a Research Culture

- Department leadership must visibly support research
- Set clear faculty expectations
- Use incentives to drive engagement
- Amplify work through research networks & showcases
- Align success metrics with both institutional & faculty goals



Advancing to the Next Level of the Research Ecosystem

- Invest in early-career faculty (50–75% protected time)
- Strengthen mentorship programs
- Build a diverse research portfolio
 - OI
 - Clinical trials
 - Health services research
 - Policy-driven studies
- Leverage institutional resources (CTSA, other grant mechanisms)
 - Expand external collaborations

